1. The annual budgeting process must be completed by first week of February, to allow up to 8 weeks prior to the new fiscal year for authorizations to be in place to enable expenditures.
   a. The annual budgeting process requires that all Committee Chairs solicit their committee’s input and approval.
   b. The annual budgeting process requires input from the Executive Director in order to estimate reasonable annual management and operational expenses which that position (and the management firm which supports CHES).
   c. The annual budgeting process requires input from the Executive Committee in order to estimate annual Executive travel, special activities and initiatives which require funding approval.

2. All items approved in the annual budgeting process are to be specific in nature.
   a. Once the final budget is approved expenses are approved to be incurred (by the individuals, Committees, the Executive Director or the Management Firm), including any timing restrictions to manage cash flow.
   b. Budget line items are approved only for the situation or task for which they are approved.
      i. Substituting another representative to a specific situation is allowable when circumstances require (eg. due to travel conflicts another CHES Executive member may attend a chapter conference in lieu of the CHES President, substituting another representative to attend an approved healthcare standard committee meeting).
      ii. Substituting another situation, task or product than what was originally approved in budget will require that substitution to be reviewed and approved by the Board prior to the substitution (eg. changing which standards CHES will reimburse representation to, changing attendance at an approved event for attendance at an event not approved, using approved funds to promote a new or different program or event than the one approved in budget).

3. The annual budgeting process will occur with the following steps, generally in the following timeline:
   a. All Board Executive and Committee Chairs will submit their budget request submissions by first week of December to the Treasurer.
      i. Committee Chairs will have their Committee’s review and endorse the budget request submissions.
   b. Treasurer and CHES office will review and query the budget request submissions during the month of December.
   c. A draft budget will be prepared and submitted by the Treasurer to the Board by the 1st week of January.
   d. A special board meeting to review and approve the Annual Budget will occur in last week of January.
   e. Approval of the budget will occur at this late January meeting
i. Where follow up or clarification of certain line items is required, a follow up email ballot may be conducted to approve those certain items and hence approve the remainder of the budget.

f. Once approved, the budget will be circulated amongst the Board and Committee Chairs.
ii. Committee Chairs will be responsible for sharing the approval status of their approved budget.

4. Line items in the Approved Budget, are considered a pre-approved expense. Therefore the CHES office, Board and Committee’s can incur expenses up to the pre-approved amounts. Reimbursement will be via the process outlined in Policy B5.1, section 3.
   a. Changes to the purpose of a pre-approved expense (i.e. attending a different event, supporting representatives on a different code/standard, purchasing different promotional products) must be re-approved by the Board. (Policy 5.1 section 1.6).

5. Requests for expenses not specified in the Approved Budget must be pre-approved by the entire of Board of Directors as per Policy 5.1, section 1.8.

Approved by: ___________________________ Date: ________________

President