Capital Management

State of the Union Address
November 2, 2010
Canadian Healthcare Engineering Society
Clarence White Conference
Red Deer, Alberta
Outline

- Strategic plan of Alberta Health Services (AHS)
- TIPS
- Capital Management
- Capital Projects Transition to AI
- Facilities Maintenance and Engineering
- Workplace safety
- Key initiatives
- Current challenges
- Comments and questions
Strategic Plan

Mission
To provide a patient-focused, quality health system that is accessible and sustainable for all Albertans

3 Goals
8 Areas of Focus
20 Strategic priorities
4 Values
3.5 million people
Transformational Improvement Projects

- TIP #1: Building a Primary Care Foundation
- TIP #2: Improving Access and Reducing Wait Times
- TIP #3: Choice and Quality for Seniors
- TIP #4: Enabling our People to Achieve Excellence in Providing Health Services
- TIP #5: Enabling one Health System
Capital Management Overview

• Areas within Capital Management
  – Project Management
  – Real Estate
  – Facilities Maintenance and Engineering
  – Capital Operations and Government Integration
Capital Projects Transition To AI

• AHS is transitioning projects >$5 million to AI
  – Going forward Capital Management will focus on IMP projects

• We are working closely with Alberta Infrastructure on the logistics required to transition in flight projects
  – Working groups include HR, Finance, IT, Legal, Planning & Projects

• Our transition leader is Brian Stevenson

• Liaison position has been created for new and transitioning projects
Facilities Maintenance and Engineering

• Our Focus
  – Safety
  – Team work
  – Our customers
  – Compliance with regulatory codes
  – Financial and environmental sustainability
  – Continuous improvement
Workplace Health and Safety

- Provincial committee with representation from FM&E and WHS
  - John Roflik with FM&E safety champions
  - soon to be expanded across Capital Management
- Policies and procedures
- Training
- Meetings: Start-of-day and monthly safety meetings

Nothing is so important that a way cannot be found to do it safely
Key Initiatives: Foundational

- Workplace health and safety program
- Critical maintenance and regulatory compliance
- Facility condition evaluations
- Integrated Infrastructure Management System
Key Initiatives: Transformational

- Benchmarking and key performance indicators
- LEAN Project
- Utility procurement strategy with Contracting, Procurement and Supply Management (CPSM)
- Development of an energy management program as part of the AHS Green Coalition
Opportunities

• Ability to leverage vast experience across the province
• Ability to utilise benchmarking information
• Ability to partner with vendors / consultants / AI
• Ability to support smaller facilities with best practice
Current Challenges

- Closure for compensation issues
- Inconsistencies in or absence of foundational elements
- Lack of consistent information and tracking
- Aging workforce
- Aging facilities
- No new IMP funds this year